

Marc Lankhorst et al.

# Enterprise Architecture at Work

Modelling, Communication and Analysis  
Second Edition



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# Enterprise Architecture At Work Modelling Communication And Analysis

**Salem Benferhat, Karim Tabia, Moonis  
Ali**



## **Enterprise Architecture At Work Modelling Communication And Analysis:**

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the complexity of architectural domains and their relations and allows the construction of integrated enterprise architecture models. They provide architects with concrete instruments that improve their architectural practice. As this is not enough, they additionally present techniques and heuristics for communicating with all relevant stakeholders about these architectures. Since an architecture model is useful not only for providing insight into the current or future situation but can also be used to evaluate the transition from as is to to be, the authors also describe analysis methods for assessing both the qualitative impact of changes to an architecture and the quantitative aspects of architectures such as performance and cost issues. The modelling language presented has been proven in practice in many real life case studies and has been adopted by The Open Group as an international standard. So this book is an ideal companion for enterprise IT or business architects in industry as well as for computer or management science students studying the field of enterprise architecture.

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- 1 Give you directions on how to institute and implement enterprise architecture in your organization You will be able to build close relationships with stakeholders and delivery teams but you will not need to micromanage the architecture s operations
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- 4 Show you how to get a holistic view of the process of implementing enterprise architecture
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- 6 Allow you to learn from our experiences This book is based on our 30 years of work in the enterprise architecture field colleagues in Europe customer cases and students We do not pretend to cover all you need to know about enterprise architecture within these pages Rather we give you the information that is most important for effective and successful guidance Sometimes less is more If your company is about to make a major change and you are looking for a way to reduce the changes into manageable pieces and still retain control of how they fit together this is your handbook Maybe you are already acting as an enterprise architect and using a formal method but you need practical hints Or maybe you are about to set up an enterprise architect network or group of specialists and need input on how to organize your work The Ready Set Go method for introducing enterprise architecture provides you the enterprise architect with an immediate understanding of the basic steps for starting organizing and operating the entirety of your organization s architecture Chapter 1 Ready shows how to model and analyze your business operations assess their current status construct a future scenario compare it to the current structure analyze what you see and show the result in a city plan Chapter 2 Set deals with preparing for the implementation of the architecture with governance enterprise architecture organization staffing etc This is the organizing step before beginning the actual work Chapter 3 Go establishes how to implement a city plan in practice It deals with the practicalities of working as an enterprise architect and is called the running step The common thread through all aspects of the enterprise architect s work is the architect s mastery of a number of tools such as business models process models information models and matrices We address how to initiate the architecture process within the organization in such a way that the overarching enterprise architecture and architecture driven approach can be applied methodically and gradually improved

FEAC Certified Enterprise Architect CEA Study Guide Prakash Rao, Beryl Bellman, Dr Ann Reedy, 2011-08-11 Accompanying CD ROM includes CEA oriented practicums practice exams for the FEAC FEAF and DoDAF programs and a list of study questions major documentation for the FEAF and DoDAF programs and e book for studying on the go

*Building an Enterprise Architecture Practice* Martin van den Berg, Marlies van Steenberghe, 2007-01-15 Is your

enterprise architecture making a difference Does it contribute to the goals of your company Are the architects your best paid employees If you are striving for a full hearted yes to these questions this is the book for you Building an Enterprise Architecture Practice provides practical advice on how to develop your enterprise architecture practice The authors developed different tools and models to support organizations in implementing and professionalizing an enterprise architecture function The application of these tools and models in many different organizations forms the basis for this book The result is a hands on book that will help you to avoid certain pitfalls and achieve success with enterprise architecture A lot of organizations nowadays have a team of enterprise architects at work but struggle with questions like How do I show the added value of enterprise architecture How do I determine what specific architectures are necessary for my organization What steps do I need to take to improve my enterprise architecture practice How do I fulfill the role of enterprise architect These questions are answered in this book and illustrated with a lot of best practices After reading the book the reader will have a better understanding of what makes enterprise architecture successful and will possess the tools to analyse his own situation and build an enterprise architecture practice accordingly This book clearly describes how to establish an architecture practice that delivers value for an organization The authors demonstrate a wealth of experience and a deep understanding of the multifaceted nature of this challenging task and they provide sound advice on how to avoid the many pitfalls that may be encountered along the way Recognising that there is no one size fits all approach they show how to deploy a range of practical tools and approaches that will enable each organization to create its own road map to success In particular their Maturity Matrix is invaluable for balancing architecture priorities and targeting improvements The book makes a significant contribution to the professionalization of the architect role Sally Bean Enterprise Architecture Consultant Too many books on enterprise architecture leave one in a state of mental fuzziness After reading them the reader has learned a lot of impressive words but still does not know how to design an enterprise architecture This step by step guide to DYA is different It provides pragmatic guidelines for developing enterprise architecture and presents a maturity model that helps the users of DYA to state realistic goals and to outline feasible steps to achieve these goals Particularly useful is the emphasis on a coherent enterprise architecture vision including the value added by the architecture I warmly recommend this book to practicing enterprise architects Prof Dr Roel Wieringa Universiteit Twente

**Handbook on Enterprise Architecture**  
Peter Bernus, Laszlo Nemes, Günter Schmidt, 2012-12-06 This Handbook is about methods tools and examples of how to architect an enterprise through considering all life cycle aspects of Enterprise Entities such as individual enterprises enterprise networks virtual enterprises projects and other complex systems including a mixture of automated and human processes The book is based on ISO15704 2000 or the GERAM Framework Generalised Enterprise Reference Architecture and Methodology that generalises the requirements of Enterprise Reference Architectures Various Architecture Frameworks PERA CIMOSA Grai GIM Zachman C4ISR DoDAF are shown in light of GERAM to allow a deeper understanding of their



contributions and therefore their correct and knowledgeable use The handbook addresses a wide variety of audience and covers methods and tools necessary to design or redesign enterprises as well as to structure the implementation into manageable projects

**Practical Model-Driven Enterprise Architecture** Mudar Bahri, Joe Williams, 2022-05-13 Bridge the gap between theory and reality by implementing real world examples using the Sparx EA tool and ArchiMate 3.1 specification to develop sophisticated enterprise architecture models serving every unit in your organization

**Key Features**

- Discover the various artifacts that enterprise architects need to develop for stakeholders to make sound decisions
- Build a functional enterprise architecture repository that is rich in information references and metamodels
- Learn how to use Sparx Enterprise Architect from scratch

**Book Description**

Most organizations face challenges in defining and achieving evolved enterprise architecture practices which can be a very lengthy process even if implemented correctly Developers for example can build better solutions only if they receive the necessary design information from architects and decision makers can make appropriate changes within the organization only if they know the implications of doing so The book starts by addressing the problems faced by enterprise architecture practitioners and provides solutions based on an agile approach to enterprise architecture using ArchiMate 3.1 as an industry standard and Sparx EA as the modeling tool You will learn with the help of a fictional organization that has three business units each expecting something different from you as the enterprise architect You will build the practice satisfy the different requirements of each business unit and share the knowledge with others so they can follow your steps Toward the end you will learn how to put the diagrams and the content that you have developed into documents presentations and web pages that can be published and shared with any stakeholder By the end of this book you will be able to build a functional enterprise architecture practice that supports every part of your organization You will also have developed the necessary skills to populate your enterprise architecture repository with references and artifacts

**What you will learn**

- Discover how enterprise architects can contribute to projects and departments within organizations
- Use Sparx Enterprise Architect to build a rich architecture repository
- Learn about the ArchiMate 3.1 specification as you apply it in real world projects
- Use the focused metamodel technique to build the information necessary for maintaining your repository's consistency and accuracy
- Understand the importance of keeping architectural artifacts simple yet eye catching
- Define an operational model that fits your initial needs and expands as required

**Who this book is for**

This book is for enterprise architects at all architectural layers and practices of any maturity level Many of the artifacts suggested in this book are inspired by The Open Group Architecture Framework TOGAF however familiarity with TOGAF is not required Whether you work within the business applications data or technology layers this book covers examples that apply to your work Although not mandatory experience modeling in Sparx Systems Enterprise Architect using any modeling language will be helpful No prior knowledge of ArchiMate is required to get started with this book

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